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ROBERT B. ANDERSON: Papers, 1933-89

Accession 02-6 Processed by: TB Date Completed: July 2004

The papers of Robert B. Anderson were deposited in the Eisenhower Library by his son Gerald Anderson in several shipments between 1992 and 1996. A small quantity of material was also received from Robert Anderson's niece Mrs. Sandra Boulden in July 2001.

Linear feet: 150

Approximate number of pages: 297,600 Approximate number of items: 150,000

Gerald Anderson signed an instrument of gift for the papers on December 26, 2001. Literary rights in the unpublished writings of Robert B. Anderson in this collection and in all other collections of papers received by the United States government have been retained by Gerald Anderson until his death, at which time such rights will pass to the public. Under terms of the instrument of gift, the following classes of items are withheld from research use:

- 1. Papers which constitute an invasion of personal privacy or a libel of a living person.
- Papers which are required to be kept secret in the interest of national defense or foreign policy, and are properly classified.

SCOPE AND CONTENT NOTE

Robert Bernerd Anderson, Secretary of the Navy and Secretary of the Treasury during the Eisenhower administration, was born at Burleson, Texas, in 1910, the son of Robert Lee and Ethel (Haskew) Anderson. A childhood bout with polio left him with a slight limp and earned him a medical exemption from military service during World War II. He attended the University of Texas Law School from which he received his law degree in 1932. He then practiced law with Lee Kirkwood in Fort Worth, Texas for a brief period. In college Anderson developed an interest in politics and ran for the Texas legislature in 1932 while still attending law school. He served one term in the Texas House of Representatives, and later held a variety of other positions in state government.

In 1937 Anderson was hired by the W.T. Waggoner Estate at Vernon, Texas. The estate consisted of a 500,000-acre cattle ranch spread over several counties in northern Texas. Anderson started as general counsel of the estate, but was promoted to manager in 1941. His duties involved supervising all of the estate's varied agricultural, livestock and mineral resources. He negotiated oil and gas leases with various Texas oil companies. This caused him to take an active interest in the Texas oil industry. In the late 1940s he served as an officer of the Mid-Continent Oil & Gas Association of Texas.

Anderson's work in the Texas state government, and with the Texas oil industry, brought him to the attention of a number of prominent Texas politicians and businessmen who supported Dwight D. Eisenhower in the 1952 campaign. After Eisenhower was elected, Anderson was recommended for a position in the new administration. In January 1953 Eisenhower appointed Anderson Secretary of the Navy. Anderson resigned from the Waggoner estate and moved to Washington, DC, to take up his new duties.

Anderson served as Secretary of the Navy until April 1954 and then was promoted to Deputy Secretary of Defense. In these positions he had frequent contact with President Eisenhower, who was impressed by Anderson's abilities.

In August 1955 Anderson resigned from government service to become president of Ventures, Limited, a Canadian mining company with offices in Toronto and New York City. However, he continued to have contacts with President Eisenhower. In early 1956 Eisenhower asked Anderson to make a special trip to the Middle East to initiate negotiations between Egypt and Israel. Anderson retained no material on this trip among his personal papers, possibly due to the sensitive nature of the assignment, but a few of his reports were later published by the Department of State in Foreign Relations of the United States, 1955-57, volume 15.

In July 1957 Anderson returned to Washington, DC, to become Secretary of the Treasury, and continued in the position until the end of the Eisenhower administration. In January 1961 he moved to New York City where he became an international investment specialist. However, he continued to serve President Eisenhower's successors in a variety of special positions. In 1963 President Kennedy appointed Anderson to a special committee to study the U.S. foreign aid program. In 1967 President Johnson appointed him to a special committee to study the federal budget. His most significant government service, however, involved the Panama Canal.

In early 1964, following a series of violent anti-American riots in Panama, President Johnson appointed Anderson a special ambassador to Panama to negotiate a new treaty on the status of the Panama Canal. At the same time Congress established a study commission to investigate the possibility of building a sea-level canal through the Isthmus of Panama. Anderson was appointed chairman of the commission. Anderson succeeded in negotiating a preliminary treaty with Panama under which the canal would eventually revert to Panamanian control. In October 1968, however, before the proposed treaty could be submitted to the Panamanian legislature for ratification, the civilian government was overthrown in a military coupled by General Omar Torrijos. After Torrijos consolidated his control of the country he rejected the proposed treaty and Anderson had to start the negotiations all over again. When Anderson was unable to reach agreement with the military regime he resigned as ambassador in June 1973 and was succeeded by Ellsworth Bunker. Bunker soon agreed with Panamanian demands for a rapid transition period to Panamanian control of the canal. The new treaty was ratified in 1978 and the canal reverted to Panamanian control in 1999, ten years after Anderson's death. Additional information on the Panama Canal during this period is in the papers of William Merrill Whitman, who was secretary of the Panama Canal Company.

As an international investment specialist, Anderson helped develop projects in the United States and abroad in which private capital could be invested. His main fields of interest included banking, oil, and real estate. One project that is especially well documented by his papers was an unsuccessful attempt to organize a free port on the island of Malta. Anderson also served on the boards of a number of private companies, including Goodyear Tire & Rubber Company, and Pan American Airlines, and participated in fund raising efforts for Eisenhower College and other charitable and educational organizations. Anderson died in New York City on August 14, 1989.

The papers of Robert Anderson consist of a large and complex body of material. The bulk of the files are dated after 1952 as Anderson saved relatively little material prior to joining the Eisenhower administration. The collection is divided into sixteen series. The first five series cover Anderson's career to the end of the Eisenhower administration. The last eleven series pertain mostly to Anderson's business career during the 1960s and 1970s, although a few series contain scattered material from earlier periods. There is very little material dated after 1985 and it is believed that the Anderson family has retained the bulk of his papers covering the last few years of his life.

The first series pertains to Anderson's service in the Texas House of Representatives. It consists largely of correspondence with his constituents during January and February 1933. Most of the letters deal with pending legislation and patronage matters. There is also a small quantity of correspondence with Anderson's law partner Lee Kirkwood regarding the work of their law firm.

The second series pertains to Anderson's work for the Waggoner Estate at Vernon, Texas. This has been divided into two subseries. The first subseries consists of audit reports on the W.T. Waggoner Estate and various subsidiary companies. Except for one report dated 1971, all of the reports are from the period 1937-1950 when Anderson was associated with the estate. The second subseries contains Anderson's correspondence on his continued involvement with the Waggoner family after he left the W.T. Waggoner Estate in January 1953. Most of the correspondence relates to the estate of Guy Waggoner, who died in December 1950 and named Anderson one of his executors.

The third series contains subject and correspondence files on Anderson's work as Secretary of the Navy and Deputy Secretary of Defense from 1953 to 1955. The series is divided into three subseries. The first subseries contains Anderson's correspondence with his friends and the general public, arranged alphabetically.

The second subseries was titled "Special Problems" by Anderson's staff. It consists of files on matters of particular importance to Anderson. Most of the material relates to the administration of the Department of the Navy, and to U.S. oil policy. The files on oil contain extensive correspondence with government officials; with Anderson's friends in the oil industry, particularly the Independent Petroleum Association of America, and Ernest O. Thompson, chairman of the Texas Railroad Commission that regulated the oil industry in Texas; and with various private oil companies and organizations.

The third subseries contains files on miscellaneous subjects. These include information on Anderson's speeches and trips, organizations to which he belonged, and congratulatory letters he received upon his government appointments.

The fourth series covers the period of Anderson's service as president of Ventures, Limited. This is divided into two subseries. The first subseries pertains to matters of particular importance to Anderson, including organizations and companies with which he was involved, and his continuing involvement with the U.S. Navy. The file was titled "Special Problems" by Anderson's staff, and appears to be a continuation of the Special Problems subseries in the Navy-Defense Series. The second subseries contains files on miscellaneous subjects. This consists largely of material on Anderson's personal affairs, including information on his financial investments and routine social correspondence. The series contains very few references to Anderson's work for Ventures, Limited.

The fifth series pertains to Anderson's work as Secretary of the Treasury. This has been divided into five subseries. The first subseries contains several briefing books on U.S. financial policy compiled by Treasury Department personnel to help Anderson prepare for press conferences and Congressional hearings. It also contains reports on the organization and operations of the Treasury Department which were prepared in late 1960 for use during the transition to the Kennedy administration.

The second subseries contains the files of Milbank, Tweed, Hope & Hadley, a New York law firm that handled Anderson's personal affairs while he was Secretary of the Treasury. The material pertains mostly to the disposition of stock that Anderson owned when he was appointed secretary in 1957.

The third subseries contains correspondence, reports and printed material on national financial matters, arranged by subject. Some of the material dates from the Kennedy administration and appears to have been collected by Anderson because it related to matters that had arisen during the Eisenhower administration.

The fourth subseries contains information on Anderson's speeches, press conferences and other public statements. It includes two sets of transcripts of his public statements that were compiled by his staff. The two sets are not identical and both need to be checked when searching for specific statements. There are also files on individual speeches. These contain correspondence relating to arrangements for the speech and, in many cases, the reading copy of the speech bearing Anderson's handwritten annotations.

The fifth subseries is a subject file consisting primarily of routine material regarding Anderson. Included are letters of congratulations on his appointment to the Treasury Department, extensive newspaper clippings and magazine articles about his work as Secretary, and a small quantity of social correspondence. A few files contain more significant material. Of particular importance are notes of his meeting with President-elect John F. Kennedy regarding the transition to the new administration in January 1961.

The sixth series consists of Anderson's general business correspondence after 1960. The material documents Anderson's business contacts all over the world. Business subjects of particular interest to Anderson included oil and minerals, real estate, banking and foreign trade. There is extensive information on his interests in Europe, Asia, and the Middle East. A particularly large file pertains to Anderson's interest in the economic development of Malta following the island's independence from England in 1964. The files are arranged alphabetically by name or subject. There is relatively little correspondence for the letters N to R, so a number of files may have been lost before the collection was received at the Eisenhower Library.

The seventh series consists of files on corporations in which Anderson was a partner or on whose board of directors Anderson served.

The eighth series consists of files on corporations in which Anderson owned stock. Most of the material in this series dates from the 1960s.

The ninth series consists of invitations received by Anderson. The invitations are divided into two subseries. The invitations for 1961-67 are arranged by whether the invitation was accepted or regretted, and thereunder alphabetically. The invitations for 1971-83 are arranged chronologically.

The tenth series consists of files on organizations in which Anderson was active. There are extensive files on Masonic groups, various colleges and educational associations, and also private clubs to which Anderson belonged. The series also includes files on two presidential commissions on which Anderson served. One was the Committee to Strengthen the Security of the Free World, which was established by President Kennedy in January 1963 to study the foreign aid program. The second was the President's Commission on Budget Concepts, which was established by President Johnson in 1967 to study the federal budget.

The eleventh series consists of files on the Panama Canal. Anderson served as chairman of the Atlantic-Pacific Interoceanic Canal Study Commission from 1965 to 1970, and also was a special ambassador to negotiate a treaty with Panama concerning ownership of the Panama Canal. This series is divided into two subseries, a chronological file of correspondence and reports on the treaty negotiations, and a subject file of briefing material on the treaty negotiations and the work of the Commission.

The twelfth series consists of Anderson's social correspondence with his friends and the general public. The bulk of the correspondence covers the period from 1957 to 1969, although scattered items from later years were sometimes filed in the series by Anderson's secretaries.

The thirteenth series consists of magazines, pamphlets, booklets, and other printed material collected by Anderson. Most of the items relate to U.S. economic policy and foreign trade. The material is arranged alphabetically by title or author.

The fourteenth series consists of a chronological file of letters written by Anderson between September 1955 and December 1985. Most of the letters are of a routine social nature and appear to have been prepared by his office staff for Anderson's signature. Letters from late July 1957 to December 1958 were not received at the Eisenhower Library.

The fifteenth series consists of a subject file on Anderson's personal affairs. This includes fragmentary material on his activities prior to 1953, biographical material, information on awards he received, and files on his trips, speeches and financial affairs.

The sixteenth series consists of fragments of a subject file covering the early 1980s and relating to subjects of interest to Anderson, particularly his involvement in the controversy over Rev. Sun Myung Moon, a prominent Korean spiritualist.

CHRONOLOGY

June 4, 1910	Born at Burleson, Texas
1932	Graduated from University of Texas Law School
1933	Member, Texas House of Representatives
1934-35	Texas State Tax Commissioner
April 10, 1935	Married Ollie Rawlins (died 1987)
1936-37	Director, Texas Unemployment Commission
1937-41	General Counsel, W.T. Waggoner Estate, Vernon, Texas
1941-52	Manager, W.T. Waggoner Estate
January 1953- April 1954	Secretary of the Navy
May 1954- August 1955	Deputy Secretary of Defense
August 1955- June 1957	President, Ventures, Limited
July 1957- January 1961	Secretary of the Treasury
1961-89	Investment specialist, New York City
1964-73	Special Ambassador to Panama
1965-70	Chairman, Atlantic-Pacific Interoceanic Canal Study Commission
August 14, 1989	Died in New York City

SERIES DESCRIPTION

Box Nos.	<u>Series</u>
1	I. Texas Legislature Series. 1933. 1 box
	Constituent correspondence and political memorabilia from Anderson's service in the Texas House of Representatives
2-11	II. Waggoner Estate Series. 1937-71. 9½ boxes
	Audit reports of the Waggoner Estate and various subsidiary companies, 1937-50 and 1971, and correspondence files on Anderson's continued involvement with the Waggoner family during the 1950s and 1960s
11-50	III. Navy-Defense Series. 1953-55. 39½ boxes
	Files on Anderson's work as Secretary of the Navy and Deputy Secretary of Defense, 1953-1955, in 3 subseries:
11-23	1. General Correspondence. 12½ boxes
	Anderson's social correspondence with his friends and the general public, arranged alphabetically
24-33	2. Special Problems. 9½ boxes
	Files on subjects of particular interest to Anderson, arranged alphabetically
33-50	3. Subject File. 17½ boxes
	Files on routine administrative matters, such as trips, speeches, and congratulatory letters, arranged alphabetically
51-62	IV. Ventures, Limited, Series. 1955-57. 11½ boxes
	Files on Anderson's activities while serving as president of Ventures, Limited, a Canadian mining company, in 2 subseries:
51-59	1. Special Problems. 8½ boxes
	Files on subjects of particular interest to Anderson.
59-62	2. Subject File. 3 boxes
	Files on routine administrative matters and Anderson's personal business affairs.
62-91	V. Treasury Series. 1957-61. 29½ boxes
	Files on Anderson's work as Secretary of the Treasury, in 5 subseries:
62-66	1. Briefing Books. 4½ boxes
	Reports on U.S. financial and tax policy, and the organization and operations of the Treasury Department, arranged chronologically

Files of law firm regarding management of Anderson's personal affairs while he was Secretary of the Treasury

2. Milbank, Tweed, Hope & Hadley. 2 boxes

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Box Nos. Series 69-76 3. Reference Material. 8 boxes Correspondence, reports and printed material on national financial policy, arranged by subject. 76-82 4. Speeches. 6 boxes Information on Anderson's speeches, press conferences and public statements. 83-91 5. Subject File. 9 boxes Social correspondence and printed material regarding Anderson's personal activities, and miscellaneous material on Treasury Department matters. 92-185 VI. Business Series. 1961-86. 94 boxes Anderson's general correspondence on his business affairs after 1960; arranged alphabetically by subject. 186-201 VII. Directorships Series. 1961-86. 16 boxes Files on companies of which Anderson served on the board of directors; arranged alphabetically by name of company. 202-220 VIII. Investments Series. 1954-86. 19 boxes Files on companies in which Anderson owned stock; arranged alphabetically by name of company; most of the files date from the 1960s 221-226 IX. Invitations Series. 1961-83. 51/2 boxes Invitations received by Anderson. Most are dated 1961-67, and are arranged by whether the invitation was accepted or regretted, and thereunder alphabetically. A smaller quantity are dated 1971-83 and are arranged chronologically. 226-261 X. Memberships Series. 1953-86. 35 boxes Files on organizations in which Anderson was active, arranged alphabetically by name. 261-274 XI. Panama Series. 1964-80. 13 boxes Files on Anderson's involvement with the Panama Canal, in 2 subseries: 261-267 1. General Correspondence. 6 boxes Files on Anderson's work as special ambassador to negotiate a new Panama Canal treaty with Panama, arranged chronologically 267-274 2. Subject File. 7 boxes Files on the work of the Atlantic-Pacific Interoceanic Canal Study Commission, and briefing material on the treaty negotiations, arranged by subject 274-321 XII. Personal Correspondence Series. 47½ boxes

Anderson's social correspondence with his personal friends and the general public, mostly dated 1957-1969 with a few items dated to the early 1980s; arranged alphabetically by subject or correspondent

Box Nos.	<u>Series</u>
322-333	XIII. Printed Material Series. 12 boxes
	Booklets and pamphlets collected by Anderson, mostly on economic matters; arranged alphabetically by title or author.
334-359	XIV. Reading File Series. 1955-85. 26 boxes
	A chronological file of Anderson's outgoing letters, covering September 1955 to December 1985, with a gap from late July 1957 to December 1958
360-369	XV. Personal Subject Series. 1933-89. 9¾ boxes
	Miscellaneous material on Anderson's personal life and career, arranged alphabetically by subject
369-372	XVI. Miscellaneous Subject Series. 1982-85. 3¼ boxes
	Fragments of a subject file covering the early 1980s, arranged alphabetically by subject. The last box consists of oversized material removed from other parts of the collection.

CONTAINER LIST

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             A [letters from RBA's parents]
             B (1)(2)
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             K, L
             Kirkwood, Lee (1)(2) [RBA's law partner]
             M
             N, O, P
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             Political Material
             R
             S
             T, U, V
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                  Series II: Waggoner Estate
                       Subseries 1: Audit Reports
             W.T. Waggoner Estate Dec. 31, 1938
             W.T. Waggoner Estate Sept. 30, 1940 [Copy 1]
             W.T. Waggoner Estate Sept. 30, 1940 [Copy 2]
             W.T. Waggoner Estate Sept. 30, 1943
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             W.T. Waggoner Estate Sept. 30, 1944 [Copy 1]
             W.T. Waggoner Estate Sept. 30, 1944 [Copy 2]
             W.T. Waggoner Estate Sept. 30, 1945
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4 W.T. Waggoner Estate Sept. 30, 1946 [Copy 1]

W.T. Waggoner Estate Sept. 30, 1946 [Copy 2]

W.T. Waggoner Estate March 31, 1949 Supplemental Schedules

W.T. Waggoner Estate March 31, 1971

5 Black Cat Oil Company Dec. 31, 1938

Northwestern Broadcasting Company Dec. 31, 1939

Paradise Oil Company Dec. 31, 1937

Paradise Oil Company Dec. 31, 1948

Paradise Oil Company Dec. 10, 1950

Three D's Stock Farm Nov. 30, 1937

Three D's Stock Farm Nov. 30, 1938 [Copy 1]

Three D's Stock Farm Nov. 30, 1938 [Copy 2]

Three D's Stock Farm Nov. 30, 1941

Three D's Stock Farm Nov. 30, 1943

W.T. Waggoner Building Dec. 31, 1937

6 Subseries 2: Correspondence

Waggoner Estate Pre-1953

Guy L. Waggoner Estate 1953 (1)-(3)

Guy L. Waggoner Estate 1954

Guy L. Waggoner Estate 1955

Guy L. Waggoner Estate 1956

Guy L. Waggoner Estate 1957

Guy L. Waggoner Estate 1958

Guy L. Waggoner Estate 1959

Guy L. Waggoner Estate 1960 (1)(2)

Guy L. Waggoner Estate 1961 (1)(2)

Guy L. Waggoner Estate 1961 (3)(4)

Waggoner Estate 1962 (1)-(3)

Waggoner Estate Jan.-May 1963 (1)-(3)

Waggoner Estate June-Sept. 1963 (1)(2)

Waggoner Estate Oct.-Nov. 1963 (1)(2)

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             Waggoner Estate April-May 1964 (1)(2)
             Waggoner Estate June-Aug. 1964 (1)(2)
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             Guy L. Waggoner Estate Colorado Gas Proposition 1961
             Guy L. Waggoner Estate Depositions (1)-(4)
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             W.T. Waggoner Estate File #3 July 1961-Nov. 1965 (1)-(3)
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                  Series III: Navy/Defense
                  Subseries 1: General Correspondence
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             Texas; James Baxter re Williams College]
             Be (1)-(5) [Frank Beer re airport at Tipton, OK; Lloyd Bentsen, Jr.; Antonio Bermudez of Mexico]
             Bf-Bq (1)-(5) [A.R. Bivins re Texas legislature & education; Samuel Bogley re real estate concession
             at Pentagon]
             Bra-Brt (1)-(5) [Herbert Brandt re Arctic exploration; Robert Brinsmade re Latin American dictators]
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             Bru-Bz (1)-(3) [O.R. Burden re base construction in Spain]
             Ca-Cn (1)-(5) [Admiral Robert Carney]
             Co (1)-(3)
             Coburn, Dr. Alvin F. (1)-(3) [Rheumatic Fever Research Institute]
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Cp-Cz (1)-(4) [Lowell Crosier & role of Office of General Counsel of the Navy]

D (1)-(5) [William J. Donovan re Thailand students at Naval Academy]

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              Ha-Hd (1)-(6) [Carl Hardin re national guard legislation]
              He-Hn (1)-(3)
              Ho-Hz (1)-(5) [Capt Reynold Hogle re USS Midway visit to South Africa; Henry Holland re mining in
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              K (1)-(6) [Robert Kennon re continental shelf legislation; Julius Klein re Polish exiles]
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              Mc (1)-(4)
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             Agencies, Bureaus, Commissions [Renegotiation Board]
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             American Assembly
             Annual Report 1953
              Army
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             Hoover Commission (1)-(3)
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             Military Sea Transportation Service [tanker fleet; admiralty law]
             Miscellaneous (1)(2) [desegregation of schools on military bases; Greek Orthodox servicemen; Harry
             Sheppard re Moral Rearmament; FDR's private plane "Sacred Cow"]
             Miscellaneous (3) [life insurance for Texas servicemen; Alaska coal; H. Struve Hensel re mutual
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Asia Foundation Board Meeting January 11, 1965

Asia Foundation Board Meeting April 12, 1965

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Committee to Strengthen the Security of the Free World Jan. 1963 (1)-(8) [JFK meeting with committee, Jan 24; aid program statistics; Peter Grace re Latin America]

Committee to Strengthen the Security of the Free World Feb. 1-15, 1963 (1)-(3) [military assistance programs; AID programs; discussions of various geographic regions; Alliance for Progress; Food for Peace; electric companies in Bolivia, Paraguay, El Salvador, British Guiana & Liberia]

Committee to Strengthen the Security of the Free World Feb. 15-28, 1963 (1)-(9) [Latin America; Korea; Cambodia; Iran; Pakistan; Norway; Denmark; balance of payments; Brazil; Far East; Indonesia; university programs; North Africa]

Committee to Strengthen the Security of the Free World March 1963 (1)-(6) [final report; press comments; DOD comments on draft]

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